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Lt. General Joseph F. Carroll Director Defense Intelligence Agency Washington 25, D. C.

Dear Joe:

With reference to your letter of 21 January 1963, I fully appreciate and understand that additional analysis and coordination is necessary within DOD before we can arrive at firm arrangements for cohesive participation of DOD and CIA personnel within the NPIC organization and related matters involving servicing of the common needs of the intelligence community. At the same time I am sure you realize that we urgently need to resolve the matters under discussion in order that NPIC can proceed with its operations and planning on an orderly basis, as the national center it is directed to be.

There is one point in your letter of particular concern to me. You indicate that actions under way may result in consolidation of the three DOD departmental elements at NPIC within a single DIA element and apparently feel that the current existence of three independent service elements is a major block to efficient operations. While I agree that internal coordination at NPIC will be simpler under a DIA consolidation, I believe that this would not in itself be a significant step forward. I would view it only as a brief interim step towards early integration of personnel into a truly joint photo analysis division.

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Meanwhile, if there are further inputs, planning assistance or information IST NPIC necessary to help you or any part of DOD in arriving at a decision with respect to photo interpretation activities, please let me know.

Faithfully yours,

(Signed) Marshall S. Carter

Marshall S. Carter Licutenant General, USA Deputy Director

cc: DD/I

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